

Candidate Information

Assessment Profile: Project Name: Cashier- Entry Level Cashier

Completion Date: 10-11-2018

Disclaimer:

Information enclosed on these pages is confidential in nature and is intended only for the person(s) to whom it pertains or other authorized individuals. You must not rely on the information in the report as an alternative to certain advice from an appropriately qualified professional. If you have any specific questions about any specific matter you should consult an appropriately qualified professional.

Entry Level Cashier

Instructions

Prepare for the Interview:

In order to conduct an effective interview, appropriate preparation needs to take place. It is important to complete the following before interviewing an applicant:

- Become familiar with the competencies associated with the job and choose one or two questions from each competency to ask the
 interviewee.
- Review the candidate's application or resume and make note of any issues that you need to follow-up on. Some examples of potential issues are gaps in employment or working at a job for less than a year.

Greeting and Introduction:

Now you are ready to meet the applicant. When greeting the applicant introduce yourself and provide him/her some background information about yourself. Explain the purpose of the interview, for example, 'The purpose of the interview is to determine if there is a match between your interests and qualifications and the position.' Provide the interviewee with a brief overview of the interview structure so that he/she knows what to expect. Here are some tips for structuring the interview:

- Take notes. It will make it easier to evaluate the applicants afterward without forgetting the specific details.
- Tell the applicant that there will be time at the end of the interview for any questions that he/she may have.
- At the end of the interview tell the applicant about the company and the specific job that he/she is applying for.

Ask Competency-based Interview Questions:

Now you are ready to begin asking questions. Begin with questions that you have about the interviewee's application or resume. Ask questions about his/her previous work history or any potential issues that you noticed from the resume. When these are complete, transition into the structured part of the interview by asking questions associated with competencies for the job. Probe the applicant to give you a complete answer by asking Situation, Behavior, Outcome probes.

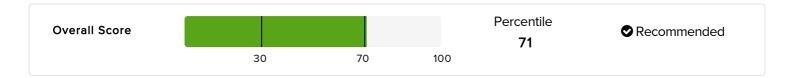
Bring the Interview to a Close:

When all of the questions are asked, you need to close the interview. Give the applicant specific details including the job duties, hours worked, compensation, and information about the company. Sell the position and company to the applicant by emphasizing job fit, sources for job satisfaction, and opportunities for growth. Finally, close the interview by thanking the candidate for his/her time and by giving him/her a timeline for the application process.

Rate the Applicant:

The last step is to evaluate the candidate. Some tips to help you complete a good evaluation are:

- Review your notes.
- Determine ratings for the applicant on each competency as well as an overall rating by using the anchor scales.
- Determine your final recommendation.



Details

This is a measure of the tendency to show persistent enthusiasm when interacting with customers. This trait is characterized by: apologizing sincerely for inconveniences; being patient; tolerating rude customers calmly; and searching for information or products for customers.

Please describe the situation when you most effectively handled a dissatisfied customer.

Situation: What was the situation? How did you find out that the customer was unhappy?

Behaviour: How did you respond to the customer?

<u>Outcome</u>: What was the customer's reaction? What has happened with the customer since that situation?

Sometimes people do not understand what we are trying to tell them, so we need to repeat what we said or try to explain it in a different way. Tell me about the most difficult time you have had trying to explain something to someone.

<u>Situation</u>: What were you trying to tell them? What obstacles did you face in your communications?

Behaviour: How did you overcome these obstacles?

Outcome: How did the people respond to you? What was the outcome of the situation?

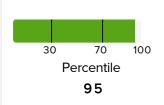
It can be difficult to cope with interruptions and requests for help when you have a lot to do at work. Tell me about a time you were under the most pressure when a customer or co-worker asked for your help.

<u>Situation</u>: What was the source of the time pressure? What kind of help did the other person need?

Behaviour: What was your response?

Outcome: What happened with this situation?

	Belov	w Average	Average	Above Average	
	1	2	3	4	5
ma cus	asic cus kes no stomer's disintere	et even the most stomer needs; effort to satisfy s needs; shows est in serving stomers.	Meets customer expectations by fulfilling requests.	expectation customers; strong composition customer serv	eyond normal ons to serve demonstrates imitments to rice; personally the call of duty.



Fails to respond to customer needs and concerns in a timely manner; refuses to help others, regardless of how busy he/she is; responds slowly and without a sense of urgency when a client comes with a pressing need; ignores feedback from customers regarding products and services; does not seek feedback from customers.	Responds quickly to customer needs, concerns, and requests once they are identified.	Anticipates and addresses near and longer term customer needs and potential problems; makes an effort to understand and address customers'/others' needs and desires; seeks feedback from customers about all products and services.
Avoids helping others; is sullen or unfriendly when required to help others; challenges or confronts difficult customers, thereby escalating hostility.	Explores ways to increase customer satisfaction (typically as it relates to the current transaction).	Is courteous and friendly even when handling a difficult customer.
Shows irritation when dealing with a dissatisfied customer; does not apologise or look for ways to resolve the problem.	Emphasises the need for providing good customer service and help to others.	Apologises sincerely when dealing with a dissatisfied customer and does what is necessary to make the person happy.
Works to sell products and services only; does not incorporate customer needs into available products and services; takes a one-size-fits-all approach; does not try to match solutions to customer's needs.	Apologises to the customer, and deals with the current problem, but does not go out of his/her way to satisfy the customer.	Cincorporates customer needs and requirements into services and products; works with customers to explore the best way to meet their needs, even if it means not making a sale.
Rarely looks for ways to enhance customer satisfaction.	Makes an effort to satisfy customer needs.	Actively explores ways to enhance customer satisfaction and overall experience with the company.

	Below Average	Average	Above Average
	Outcome: What happened afte perspective?	r you had considered the situa	ation from the other person's
	Behavior: How did you approa	ch changing your perspective	?
30 70 100 Percentile 29	Situation: What was the situati	on? Who was the other person	?
	Tell me about a time when you perspective.	ı had to think about a situation	ı from someone else's
	Outcome: How did everyone for	eel about the modified plan?	
	Behavior: What did you do to oplans?	consider other people's views?	? How did you change your
	Situation: What were your orig views?	inal plans? Why was it importa	nt to consider other people's
	Tell me about a situation wher views.	e you changed your plans in c	onsideration of other people's
Understands others	This measures the extent to which the reactions and perspectives.	ne candidate observes and analyzes	behavior to understand others'

behaved a certain way; was

not able to see a situation

from someone else's

perspective.

Above Average Below Average Average 2 3 4 Found it difficult to Had some insight into why understand why someone Understood why someone

someone behaved a certain way; could mostly see the situation as someone else saw it.

behaved a certain way; could accurately see the situation from another point of view.

Shows courtesy	This measures the extent to which the candidate is patient, polite and respectful.
	Tell me about a time that you were not able to fulfill someone's expectation, despite all your efforts.
	<u>Situation</u> : Who was the person and how long had you been working with him/her? What was their expectation? At what point did you know you would not be able to meet this expectation?
	Behavior: What did you do when you realized you couldn't fulfill their expectation?
	Outcome: How did this situation affect your relationship with this person? What, if anything, would you do differently next time you are unable to meet another person's expectation?
30 70 100 Percentile	Tell me about a time when you reacted constructively to criticism from a customer, supervisor or teacher.
28	Situation: What were you working on?
	Behavior: What was the criticism and whom did it come from?
	Outcome: What did you do in response to the criticism?

difficult to get along with.

Below Average Average Above Average 1 2 3 4 5 Did not show patience or Responded with patience Responded in the most and courtesy to a courteous and friendly courtesy when interacting with someone who was challenging individual, but it manner to someone who

took great effort to do so.

was difficult to please.

Maintains good working relationships	This measures	the extent to which th	ne candidate puts effort into develop	ing good relations	hips with others.		
		Tell me about a time when you established a connection with an individual who was hard to get along with.					
	Situation: What was the situation? In what way was the person difficult to get along with?						
	Behavior: What did you do to try to build a relationship with the person?						
	Outcome: What was the outcome? Were you successful in building a relationship with the person?						
		ut a time when it w or a co-worker.	vas important for you to devel	op a good work	ing relationship		
30 70 100 Percentile 9	<u>Situation</u> : Wi		on? Why was it important for y	ou to develop t	he		
	Behavior: What did you do to maintain the working relationship?						
	Outcome: How did the relationship benefit you?						
	Belo	w Average	Average	Above	Average		
	1	2	3	4	5		
		ek to improve or	Maintained strong		ong work ooth within and		

Belov	w Average	Average	Above	Average
1	2	3	4	5
maintain stro	ek to improve or ong relationships ners at work.	Maintained strong relationships with others in immediate work group.	relationships I outside of im	ong work both within and mediate work oup.

	Outcome: What impact did this	s recognition have on your	work?		
	Behavior: What did you do that helped you win the compliment, reward or recognition?				
30 70 100 Percentile 10	Situation: What was the compliance accomplishment that earned you	•	ceived? What was	your	
	Tell me about the best complir demonstrates your professions	•	ı received at work	or school that	
	Outcome: What was the outcome?				
	<u>Behavior</u> : How did you display	poise and professionalism	?		
	Situation: What was the situation	on, and who were you inter	acting with?		
	Describe a time when you disp someone who was unhappy.	played poise and profession	alism when interac	cting with	
Creates a positive impression	This measures the extent to which the	ne candidate manages own beha	vior to create a positiv	e impression.	

Belov	w Average	Average	Above	Average
1	2	3	4	5
profess	ole maintaining ionalism in a jing situation.	Performed adequately when challenged, but may have struggled to stay composed when placed into a more challenging situation.	and poise, ev a situation th	rofessionalism en when under at was greatly enging.

Works to high quality standards	This measures the extent to which	the candidate completes every task w	vith a high degree o	f quality.	
	Give me an example of a situation when you did not compromise quality standards on an assignment or task.				
	Situation: What was the assignment or task?				
	Behavior: What did you do to ensure that quality standards were met?				
	Outcome: Did you deliver quality results overall? How did you know the quality was appreciated?				
30 70 100	Tell me about a time when you took steps to ensure that you delivered high quality work.				
Percentile 19	Situation: What was the task or assignment?				
	Behavior: What did you do to	ensure that quality standards v	vere met?		
	Outcome: What was the result?				
	Below Average	Average	Above A	verage	
	1 2	3	4	5	
	Did not recognize the importance of delivering quality work; was prepared to compromise standards. Was able to clearly define and deliver to quality standards or addressituations where standards. Was able to set high quality standards or addressituations where standards.			or address ere standards	

Accepts direction	This measures	the extent to which th	ne candidate accepts direction from c	thers willingly.		
	Give me an example of a situation when you followed instructions from your manager even though you did not want to do so. Situation: What did your manager direct you to do? Why didn't you want to do it? Behavior: What did you say to your manager? Outcome: What was the result of your actions? Tell me about a time when you followed directions from your manager.					
30 70 100 Percentile	Situation: Wh	at was the task o	r assignment? What did your m	anager direct y	ou to do?	
18	<u>Behavior</u> : Ho	w did you perceiv	ve your manager's direction? W	'hat did you do	?	
	Outcome: Wh	nat was the outco	me?			
	Belov	w Average	Average	Above A	Average	
	1	2	3	4	5	
	on a prev instead cho approach;	allenge direction vious task and se to follow own did not deliver at had been	Willingly took direction from others with the appropriate authority.	and worked	n from others i exactly as en instructed.	

requested.

Complies with rules and regulations	This measures t	the extent to which the	candidate adheres to rules, gui	idelines and procedui	res.	
	Give me an example of a work process that required you to follow rules and regulations very closely.					
	Situation: Wh	at was the situation	you were in? What was th	he work process?		
	Behavior: How did you make sure that you followed all of the steps?					
	Outcome: What was the outcome?					
30 70 100	Give me an example of how you make sure that you use materials and equipment safely.					
Percentile 45	Situation: What equipment do you use that require safety processes?					
	<u>Behavior</u> : Wh	at steps did you hav	ve to take to ensure safet	y?		
	Outcome: What was the outcome of following this process?					
	Belov	w Average	Average	Above	Average	
	1	2	3	4	5	
	Viewed rules as guidelines Adhered to rules rather than requirements. consistently.			Followed rules strictly; may have missed opportunities for increased efficiency.		

Adapts to change	This measures th	e extent to which th	ne candidate accepts and adapts to c	hanges without dit	fficulty.	
	Tell me about a time when you had to change how you dealt with something.					
30 70 100 Percentile 26	<u>Situation</u> : Wha	t was the situati	on that needed to be dealt with	n differently?		
	<u>Behavior</u> : Wha	Behavior: What did you do to make sure you changed your approach effectively?				
	Outcome: How did the situation turn out? Were you successful?					
	Tell me about a time when you had to deal with a plan changing unexpectedly or at short notice.					
	<u>Situation</u> : Wha	t was the situati	on?			
	<u>Behavior</u> : How	ı did you deal wi	th the challenge?			
	Outcome: Hov	v do you plan to	apply what you learned in this	situation?		
	Below	Average	Average	Above	Average	
	1	2	3	4	5	
	Felt pressured when required to alter one's usual approach to work. Adjusted well to change and reduction and required to alter one's usual approach to work. Adjusted well to change and adjusted easily to the environment and required to alter one's usual approach to work.				y to changes in	

Works energetically	This measures the extent to which the candidate keeps busy at work and enjoys taking on new responsibilities.		
30 70 100 Percentile 47	Tell me about a time you put extra work on a project or assignment and saw excellent results.		
	<u>Situation</u> : What was the project or assignment?		
	Behavior: What did you do to put in extra work beyond what was expected?		
	Outcome: What impact did your efforts have on the project?		
	Tell me about a time when you took action to do something, even though it wasn't your responsibility.		
	<u>Situation</u> : What was the situation? What circumstances required you to act?		
	Behavior: What action did you take?		
	Outcome: What impact did your initiative have on the situation?		
	Below Averag	e Average	Above Average
	1 2	3	4 5
	Showed little or no in to complete work b what was assigned; unlikely to volunteer challenges without d	eyond demands of the job, took the initiative to complete work that was not formally part o	Proactively completed work

 $or\ prompting.$

the job.